



2021 REQUEST FOR PROPOSALS

Introduction

The Suncoast Partnership to End Homelessness is requesting proposals on behalf of the Suncoast Continuum of Care (FL-500), for programs/services to be provided in four areas: Diversion & Early Intervention, Emergency Shelter, Homeless Prevention, and Rapid Rehousing. Proposals must be from eligible organizations (see page 13) and selected proposals must fully operate within the Manatee/Sarasota CoC established homeless crisis response system, Oneby1 Coordinated Entry System, use evidence-based approaches in service delivery, and meet performance standards that contribute to our community's goal of ensuring homelessness is rare, brief, and non-recurring.

As each component of the Oneby1 homeless response system relies on the other for success, strong collaboration within the community is essential. The CoC Leadership Council and the Suncoast Partnership encourage partnerships and collaborations that strengthen and contribute to our homeless response system in ways such as increasing access to services, strengthening culturally competent services, and improving housing outcomes. Applicant partnerships should be jointly designed and should focus on strengthening the capacity of the partners, leveraging other funding, public or private, and show commitment to collecting and using data. Applicants may find information about the system and each area in the Appendices and further definition of each area included in the RFP in the project proposal section.

All proposals **MUST** be Housing First and Low Barrier and the agency adherence to these philosophies should be evident in Part A and Part B of the application. This approach allows for the person's immediate crisis of homelessness to be resolved in order to increase their stability. A customized supportive service package is then created to assist them in housing stability and prevent returns to homelessness. Housing First projects are fluid and flexible and ensure housing and service options are modified to meet the unique needs of each household requesting services, and that participants are offered the services that they identify as important to them.

As such, project proposals should have:

- Few to no programmatic prerequisites to permanent housing entry such as demonstration of sobriety, completion of treatment programs, requirements regarding household income or agreeing to comply with treatment.
- Low Barrier admission policies which are designed to "screen in" rather than screen-out participants with the greatest barriers to housing such as having no or very low income, poor rental history, or criminal histories.
- Supportive services are voluntary but should be attractive to the participant and used to persistently engage participants to ensure housing stability. Services are proactively offered to help achieve and maintain housing stability but are not a condition of tenancy. Harm reduction and motivational interviewing techniques are critical.
- Practices, policies, and strategies to prevent lease violations and evictions. Note: alcohol and drug use are not considered lease violations unless such use results in disturbances to neighbors or is associated with illegal activity.

Agencies may apply for funding in more than one system area, but each agency should submit only ONE (1) RFP proposal. Complete Part A (agency experience and capacity) once for your agency (maximum 4 pages) and then complete Parts B (program/project proposal) & C (budget, and budget narrative) for each of the program/projects you are seeking to have approved and funded (maximum 6 pages per project), except where noted on page eight (8) for Rapid Rehousing proposals. Please be sure the system area you are requesting funding for is clearly identified at the top of the first page Part B, and for Rapid Rehousing, that the fund is clearly identified. For proposals under the Emergency Shelter Area, please identify whether it is Emergency Shelter or Bridge Housing.

For example, if an agency wants to offer two types of programs, diversion and early intervention and rapid rehousing, they include Part A at four pages and then up to six pages for the diversion and early intervention and up to six pages for the rapid rehousing project, for a total of 16 pages maximum. There will be only one executive summary required and that executive summary, as well as your cover sheet, checklists, financial disclosures and other required addendums/attachments are considered additional pages and not part of the page limitations. The Suncoast Partnership, at the behest of the CoC Leadership Council and/or the Review & Ranking Committee reserves the right to cancel the RFP, reject any or all proposals, and waive minor informalities for proposers if deemed in the public interest to do so.

All proposals must include the agency's experience being in compliance with past contracts and/or directives, state any deficiencies identified in recent program audits including monitoring findings and corrective action plans as applicable, and what steps you have taken to complete recommendations.

Proposed projects should be scalable depending upon the funding available. You should be able to describe how your project would operate if less funds were available. Projects should be designed with the knowledge that federal programs require matching funds/in kind services in order to receive funding. Additionally, proposals should demonstrate how the agency is prepared to handle any gaps in funding to ensure participants needs are met and stability is maintained in the event that there is a delay in contracting, funding availability, or service requirement beyond the contract year. The CoC Leadership Council through its Review and Ranking Committee reserves the right to determine how funds will be distributed if one or more of the identified system components has less funds available. There is currently an estimated \$2,760,565.00 available through this RFP.

All of the listed eligible activities and requirements described in the project proposal section and included in this RFP are subject to requirements set forth by the Federal Government and/or specified by the State of Florida in contract QPZ04 and as amended, and any requirement set forth by Office of Housing and Community Development, Sarasota. Applicants may find specific Federal statues referenced in the Project Proposal section, included in the Attachments, and other relevant prevailing resources including the State of Florida QPZ04 contract can be found on Suncoast Partnership to End Homelessness' website: www.suncoastpartnership.org.

Timeline

Funding Opportunity (RFP) Released	Friday, March 19th
Information Session 1 – Virtual	Tuesday, March 23 rd – Registration required
Information Session 2 – Virtual	Thursday, March 25 th – Registration required
RFP Application Deadline	Wednesday, April 14th
Evaluation and Scoring Period	April 15 th – May 3 rd
Rank and Review Committee Meeting to Score and Approve Projects	Monday, May 3 rd
Notification of Approved Projects	Wednesday, May 5 th
Deadline for Appeal	Friday, May 7 th
CoC Leadership Council Meeting	Thursday, May 13 th
Planned Award Notification	May 14 th , but may vary by fund
Contract Start Dates	Thursday, July 1 st , State Funds Undetermined, OHCD

Due to the competitive nature of this RFP, questions about the RFP should be submitted in writing prior to the information session to be answered at the information session. At the information sessions, questions will be permitted from the attendees regarding the RFP, but all questions will be recorded in writing and their answers also recorded in writing. Questions and Answers will be provided to all of those in attendance at the information sessions and also placed on the Suncoast Partnership website (www.suncoastpartnership.org). Submit questions to Taylor Neighbors, taylor@suncoastpartnership.org. Registration is required in advance for the RFP information sessions; instructions are available on the Suncoast Partnership website and in the RFP release email. If there are any questions or issues with registration, please contact Lauren Davis, lauren@suncoastpartnership.org.

There will be no opportunities for questions or dialogue once the information sessions are complete with the exception of the instance where a question posed at the information session requires further time for response or a technical question that is not about the substance or clarification of the RFP is submitted in writing. In such a case, a response will be provided electronically to all of those in attendance at the information session(s) and posted on the Suncoast Partnership website.

Complete proposals must be received by 4:00 pm, Wednesday, April 14th. Submissions must be made electronically to Tara Booker, Chief Operating Officer, tara@suncoastpartnership.org.

The evaluation and scoring session will be open to the applicants if they wish to observe. There will be no opportunity for the applicant to address the committee at this session unless a member of the evaluation and scoring committee calls on the applicant. All applicants will be notified in advance of the session with the date, time, and location.

Proposal Outline

A. Agency Experience and Capacity

This component should include information such as qualifications and accomplishments of CEO and other key staff, any goals or strategic plan initiatives that the organization is actively working on, description of fundraising plan including overall agency goals, and how the Board is engaged and adds value to the agency. If you have experience administering federal or state grants, please describe such experience in this portion of the proposal. This section must include description of how the organization maintains services for clients in a program/project if a gap in funding flow occurs between contracting periods. There is a maximum of four (4) pages allowed for this section.

B. Program Proposal

This component must include information specific to the project proposal in which you are seeking funding for. There is a maximum page allocation of six (6) pages for each project including the budget and budget narrative except as described in the Rapid Rehousing section. Your project proposal should be written as a narrative that includes, but may not be limited to, responses regarding each point outlined in the relevant system area as well as requested items throughout the RFP, such as demonstrating adherence to a Housing First philosophy. The narrative should not be in a question/answer format but rather should flow, painting a clear picture to reviewers how your agency and project serves our community members at risk of or experiencing homelessness in a best practice manner, as part of a larger community system of care, to assist our CoC in meeting its goals.

Each program proposal should also include key personnel information including their experience, percentage of time that will be dedicated to the project, and how staffing will successfully meet the goals of the program. A description of quality assurance plans and how staff performance is evaluated to ensure programs are implemented as intended and in a best practice model should also be included.

All requirements and amounts available are specific to each system area and are described below:

System Area One: Diversion and Early Intervention: \$20,500

Diversion is a strategy that prevents people from entering the homeless crisis response system by engaging in problem-solving conversations with individuals and families to help them identify alternative housing arrangements outside of the homeless crisis response system. Early Intervention is the attachment of financial assistance to assist in resolving a crisis directly affecting the housing situation and will occur only in the cases where financial assistance is necessary to resolve the housing crisis.

Funding available for this area is through State of Florida Challenge Grant, July 1, 2021 – June 30, 2022, and includes \$10,000.00 for case management and \$10,500.00 for financial assistance. Matching funding is required. There is a minimum monthly service deliverable of two (2) new households per month. Organizations must serve both Manatee and Sarasota with these funds.

In the proposal, be sure to include any elements outlined as required within this RFP and the following:

Describe any experience your organization has implementing a diversion program or incorporating diversion strategies into existing programs.

Provide an example of a case that you think would be a good use of funds under Early Intervention.

Describe how your agency works within the Oneby1 Coordinated Entry System and include how this program would fit within your own agency operations and as part of the greater community system.

If your agency does not currently work in the Oneby1 Coordinated Entry System, please explain why and how you would implement this project within the system.

How do you intend to connect to people in need of and eligible for this service?

If someone is not eligible for your program and/or services, how will you ensure they are connected to the Oneby1 homeless crisis response system for assistance?

Describe how you coordinate and integrate with other mainstream health, social services, and employment programs and ensure that program participants are assisted to obtain benefits from the mainstream programs for which they may be eligible (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education).

How will you provide supportive services and follow-up to ensure recipients of services are stable? And if they are not, what steps will you take to address the situation?

Describe the support staff to client ratio proposed for your program and the rationale used for arriving at that ratio.

How is your agency staff trained in harm reduction and trauma informed practices? How are these implemented in your daily work?

How does your agency ensure that housing stability case plans and budgets are developed in a client-centered, strengths-based manner that includes goals the client has identified as important to them?

Describe your agencies policies and processes to ensure data is entered into CSIS accurately, in a timely fashion and that all required documents are uploaded.

How will you incorporate other sources of funding the program receives and how will these funds be used to complement existing homeless crisis response services?

Indicate your willingness to participate in the ongoing training in established best practices and review and evaluation of services, standards, and performance within our Sarasota/Manatee homeless response system and Oneby1 Coordinated Entry.

Explain how your organization has made changes or has included in this proposal efforts to better exemplify the use of “best practices” and use national standards to define performance success.

System Area Two: Emergency Shelter: Up to \$628,182

Funding available for this area is through State of Florida ESG CV2, July 1, 2021 – June 30, 2022, for two separate program/services: Emergency Shelter and Bridge Housing.

Emergency Shelter

Up to \$128,182 is available to help shelters prevent, prepare for and respond to the Coronavirus Pandemic while serving those who are experiencing homelessness within the Suncoast CoC. Eligible expenses are defined in 24 CFR Part 576.102 and further clarified in the CoC Written Standards, ESG CV Amendment on the Suncoast Partnership to End Homelessness’ website. Number of clients to be served with the full \$128,182 is 1,920 (one thousand nine hundred twenty) and requests should be scaled accordingly. Applying organizations must be providing shelter within the Suncoast CoC (FL-500).

In the proposal, be sure to include any elements outlined as required within this RFP and the following:

How these funds will be used to prevent, prepare for and respond to the Coronavirus Pandemic.

How does your shelter implement Diversion and Early Intervention strategies to assist people in quickly resolving their homeless crisis where appropriate, and work to reduce the length of time homeless in the community?

How does your organization connect to people in need of shelter?

Describe how your agency works within the Oneby1 Coordinated Entry System and include how this program would fit within your own agency operations and as part of the greater community system.

Describe how your agency collaborates within the community to help those experiencing homelessness to end their homelessness.

If someone is not eligible for your program and/or services, how will you ensure they are connected to the Oneby1 homeless crisis response system for assistance?

Describe how you coordinate and integrate with other mainstream health, social services, and employment programs and ensure that program participants are assisted to obtain benefits from the mainstream programs for which they may be eligible (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education).

How is your agency staff trained in harm reduction and trauma informed practices? How are these implemented in your daily work?

Describe your agencies policies and processes to ensure data is entered into CSIS accurately, in a timely fashion and that all required documents are uploaded.

How will you incorporate other sources of funding the program receives and how will these funds be used to complement existing homeless crisis response services?

Indicate your willingness to participate in the ongoing training in established best practices and review and evaluation of services, standards, and performance within our Sarasota/Manatee homeless response system and Oneby1 Coordinated Entry.

Explain how your organization has made changes or has included in this proposal efforts to better exemplify the use of “best practices” and use national standards to define performance success.

Bridge Housing

Up to \$500,000 is available for Bridge Housing to provide non-congregate shelter options for those who have been referred to a Rapid Rehousing or other permanent housing project from the Oneby1 Coordinated Entry system, are enrolled in the project, and who are in need of a safe place to stay while housing is being located. Eligible expenses are defined in 24 CFR Part 576.102 and further clarified in the CoC Written Standards, ESG CV Amendment on the Suncoast Partnership to End Homelessness’ website. Number to be served with the full \$500,000 is 125 households and proposals should be scaled accordingly.

In the proposal, be sure to include any elements outlined as required within this RFP and the following:

How these funds will be used to prevent, prepare for and respond to the Coronavirus Pandemic.

Describe how your agency works within the Oneby1 Coordinated Entry System and include how this program would fit within your own agency operations and as part of the greater community system.

Describe how your agency collaborates within the community to help those experiencing homelessness

to end their homelessness.

How is your agency staff trained in harm reduction and trauma informed practices? How are these implemented in your daily work?

Describe your agencies policies and processes to ensure data is entered into CSIS accurately, in a timely fashion and that all required documents are uploaded.

Explain how your organization has made changes or has included in this proposal efforts to better exemplify the use of “best practices” and use national standards to define performance success.

If you are a provider of housing programs (ie. Rapid Rehousing, Permanent Supportive Housing) applying for these funds, describe how your agency and program will work to ensure that people in Bridge Housing are there for the least a

If you are applying for these funds as part of a collaboration with a provider of housing programs (ie Rapid Rehousing, Permanent Supportive Housing) describe how your agency and program will work with the housing provider

System Area Three: Homeless Prevention: \$36,860

Funding available for this area is through State of Florida Temporary Assistance for Needy Families (TANF), July 1, 2021 – June 30, 2022, and includes \$19,290 for case management and \$17,570 for Rental Assistance. There is a minimum service deliverable of one (1) new household per month. This is funded pursuant to Florida’s approved TANF State Plan from federal TANF block grant funds received by the state from the U.S. Department of Health and Human Services as appropriated by the Florida Legislature. For each recipient of TANF, the agency will be required to complete the following tasks:

- 1) Develop a written case plan and conduct mandatory case management for each family applying for financial assistance. The family’s case plan shall set forth all of the costs that will be covered by the grant, as well as the total dollar amount of assistance to be provided to the family. The case plan shall spell out the family’s goal for housing stability, the anticipated date the case plan will be completed, the agency’s schedule for monitoring the family’s housing stability following the cessation of grant assistance, whether the family was able to avoid becoming homeless, and whether the family remained in permanent housing.
- 2) Develop, maintain, and retain a case file on each family applying for assistance. The case file shall contain all information required to determine the eligibility of the family, along with the determination decision of eligibility. The file shall include documentation of household income. In addition, if eligible, the file shall include copies of all payments made, the case plan, follow up monitoring of the family, and the housing outcome achieved.
- 3) Track, monitor, and report on each family assisted for at least 12 months after the last assistance is provided to the family. The goal for the homelessness prevention program is to enable at least eighty-five (85%) of the families assisted to remain in their homeless and avoid becoming homeless during the ensuing year.

To be eligible for assistance under this grant, families must reside in Manatee or Sarasota Counties; have at least one household member who is a United States citizen or a lawful permanent resident; have a minor child living in the household full-time; and have a household income less than two hundred percent (200%) of the federal poverty level as annually published by the U.S. Department of Health and Human Services (HHS)

In alignment with national best practices and Federal and CoC goals, Homeless Prevention funds are anticipated to be used as part of the CoC Coordinated Entry System. Organizations applying for this fund should be prepared in the event this occurs during the contract year and describe how your project would adapt accordingly.

In the proposal, be sure to include any elements outlined as required within this RFP and the following:

How do you intend to connect to people in need of and eligible for this service?

Aside from governing eligibility requirements, how would you determine whether participant is appropriate for TANF funds?

If someone is not eligible or appropriate for your program and/or services, how will you ensure they are connected to the Oneby1 homeless crisis response system and community agencies for assistance?

How is your agency staff trained in harm reduction and trauma informed practices? How are these implemented in your daily work?

How does your agency ensure that housing stability case plans and budgets are developed in a client-centered, strengths-based manner that includes goals the client has identified as important to them?

How will you provide supportive services and follow-up to ensure recipients of services are stable? If they are not, what steps will you take to address the situation?

Describe the support staff to client ratio proposed for your program and the rationale used for arriving at that ratio.

How will you meet the requirement of twelve (12) months of follow-up after the date of last assistance is provided knowing that will likely extend far past the contract end date and continued receipt of these funds?

Describe how you coordinate and integrate with other mainstream health, social services, and employment programs and ensure that program participants are assisted to obtain benefits from the mainstream programs for which they may be eligible (e.g., Medicare, Medicaid, SSI, Food Stamps, local workforce office, early childhood education).

Describe your agencies policies and processes to ensure data is entered into CSIS accurately, in a timely fashion and that all required documents are uploaded.

How will you incorporate other sources of funding the program receives and how will these funds be used to complement existing homeless crisis response services?

Indicate your willingness to participate in the ongoing training in established best practices and review and evaluation of services, standards, and performance within our Sarasota/Manatee homeless response system and Oneby1 Coordinated Entry.

Explain how your organization has made changes or has included in this proposal efforts to better exemplify the use of “best practices” and use national standards to define performance success.

System Area Four: Rapid Rehousing: Up to \$2,075,023

Rapid Rehousing provides rental assistance and supportive services to help those experiencing homelessness find housing quickly, increase their self-sufficiency, and remain stably housed. This service is offered in a Housing First approach therefore not requiring preconditions (such as employment and sobriety) and the

supportive service package is designed to meet the unique needs of the individual client or family. Rapid Rehousing programs use progressive engagement to ensure appropriate levels of assistance at appropriate times to develop and maintain permanent housing stability.

Funding available for this area is composed of three (3) sources and applicants must specify which funding source they are seeking. If the agency is applying for multiple funds for one Rapid Rehousing program, they are not required to submit multiple project proposals for the Rapid Rehousing service area. However, agencies are required to address all required points outlined below in the respective funding sections and ensure the budget narrative details budget line items per fund. As such, an additional page per funding source is permissible in this section. For example, if the agency is applying for State ESG CV2, Challenge, and OHCD CV2, they will provide up to six (6) pages for one fund and then may provide up to an additional two (2) for a total of eight (8) pages in this section to address any specific questions and/or requirements per the additional two (2) funds that is not covered in the general Rapid Rehousing project proposal as well as to detail budget required.

The three (3) funds in this section are:

- Office of Housing and Community Development (OHCD) Sarasota, ESG CV2
- State of Florida Challenge Grant
- State of Florida ESG CV2

In addition to other items detailed throughout the RFP, all Rapid Rehousing project proposals must include:

Describe any experience your organization has implementing Rapid Rehousing projects.

Describe how your agency works within the Oneby1 Coordinated Entry System and include how this program would fit within your own agency operations and as part of the greater community system.

This may include:

- Number of clients accepted from the Oneby1 for entry into a current program.
- Number of clients that were provided Access Point intake for coordinated entry at your organization/agency.
- Include the ways your service system has changed in order to be in better alignment with the Oneby1 Coordinated Entry system priorities.

If your agency does not currently work in the Oneby1 Coordinated Entry System, please explain why and how you would implement this project within the system.

How will you collaborate with other organizations regarding affordable housing for persons who are homeless in order to strengthen our community's response and assist the community in achieving its goal of ensuring homelessness is rare, brief, and non-recurring. This response may include how you will work to:

- Build a community list of available housing stock.
- Best assure that the community fills known vacancies with those who are homeless regardless of the agency for which the client is enrolled.
- Improve landlord relations and bring new landlords into the system for the benefit of all.

How will you incorporate outreach strategies to engage people with whom you have received a referral for your housing project?

Describe the support staff to client ratio proposed for your program and the rationale used for arriving at that ratio.

How will you assist people in locating appropriate permanent housing that meets their needs as identified by the client?

How does your program ensure it meets Federal requirements including rent standards and habitability?

Describe how you coordinate and integrate with other mainstream health, social services, and employment programs and ensure that program participants are assisted to obtain benefits from the mainstream programs for which they may be eligible (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education).

How is your agency staff trained in harm reduction and trauma informed practices? How are these implemented in your daily work?

How does your agency ensure that housing stability case plans and budgets are developed in a client-centered, strengths-based manner that includes goals the client has identified as important to them?

How will you provide supportive services and follow-up to ensure recipients of services are stable? And if they are not, what steps will you take to address the situation?

Describe your strategy for progressive engagement to most effectively use Rapid Rehousing dollars and keep people permanently housed.

Please be sure your proposal demonstrates an understanding of how the above steps help our community meet its goals (listed below) and your agency's commitment to achieve these.

- 85% of households having a permanent outcome;
- Total Days from Project Entry to Move in Date being 30 to 60 days
- 85% of households remain stably housed at the one-year mark from project exit to a permanent destination
- 30% of households have an increase in income from project entry to project exit.

Indicate your willingness to participate in the ongoing training in established best practices and review and evaluation of services, standards, and performance within our Sarasota/Manatee homeless response system and Oneby1 Coordinated Entry.

Explain how your organization has made changes or has included in this proposal efforts to better exemplify the use of "best practices" and use national standards to define performance success.

Describe your agencies policies and processes to ensure data is entered into CSIS accurately, in a timely fashion and that all required documents are uploaded.

How will you incorporate other sources of funding the program receives and how will these funds be used to complement existing homeless crisis response services?

OHCD, Sarasota, ESG CV2: Up to \$1,684,990

In addition to requirements described throughout this RFP, these funds will be subject to any additional requirements set forth by OHCD. Client eligibility under this funding requires that households are residents of Sarasota County. Project/Program proposal must include how these funds will be used to prevent, prepare for and respond to Coronavirus. The minimum number of households to be served at the full funding amount is 120; requests should be scaled accordingly. Contract period is yet to be determined by Federal regulations require funding to be fully expended by September 30th, 2022.

State of Florida Challenge Grant: \$42,500

Contract year on these funds are July 1, 2021 – June 30, 2022. There is a minimum monthly service deliverable of 1 household per month with a minimum total of 4 unduplicated households served by end of contract year. Due to the limited size of this project, preference will be given to applicants who are able to leverage other funds to increase the impact of these funds within our community system. Organizations must serve both Manatee and Sarasota residents with these funds. This project must be dedicated to families who have at least one (1) child under the age of eighteen (18) residing in their household and/or unaccompanied homeless youth. The adult who applies for the grant assistance must be either the parent, or the relative caregiver of the minor child residing in the household. Matching funds are required.

State of Florida ESG CV2: Up to \$347,533

Contract year for these funds are July 1, 2021 – June 30, 2022. The minimum number of households to be served with this funding at the full amount is 27; proposals should be scaled accordingly. Organizations must serve both Manatee and Sarasota residents with these funds. Project/Program proposal must include how these funds will be used to prevent, prepare for and respond to Coronavirus.

C. Cost Proposal

Proposals must include both a budget and a budget narrative. A sample budget format is provided in the Appendix C. The budget should include the entire cost for the implementation of the proposed project, not just the amount of funds being sought. Be sure to include what other funding sources will be used to maximize the impact of the project. Your budget narrative must clearly state the precise dollar amounts to be spent for each budget line item by fund.

OHCD, Sarasota, ESG CV2

In addition to requirements described throughout this RFP, these funds will be subject to any additional requirements set forth by OHCD. Project/Program proposal must include how these funds will be used to prevent, prepare for and respond to Coronavirus. The minimum number of households to be served at the full funding amount is 120; requests should be scaled accordingly. ESG CV2 fund eligible expenses are published in 24 CFR 576 and as amended in the CoC Written Standards, CV Fund amendment. There is no match required with CV2 funding. There is no admin available to applicants of this funding.

State of Florida Challenge Grant

These funds are subject to eligible expenses and requirements as detailed in State of Florida Contract QPZ04 and Florida Statutes 420.622(4). Service deliverables are described in the Project/Program Proposal section and should be considered in the Cost Proposal section. Organizations must serve both Manatee and Sarasota with these funds. There is a match required with Challenge funding. There is no admin available to applicants of this funding.

State of Florida ESG CV2

ESG CV2 fund eligible expenses are published in 24 CFR 576 and as amended in the CoC Written Standards, CV Fund amendment. There is no match required with CV2 funding. Service deliverables are described in the Project/Program Proposal section and should be considered in the Cost Proposal section. Organizations must serve both Manatee and Sarasota with these funds.

Applicants for ESG CV2 State funds for Rapid Rehousing and Bridge Beds may include 2% admin in their budget. There is no admin available for applicants of this funding for Emergency Shelter.

State of Florida TANF

These funds are subject to eligible expenses and requirements as detailed in State of Florida Contract QPZ04 and Florida Statutes 414.161(4). Service deliverables are described in the Project/Program Proposal section and should be considered in the Cost Proposal section. Organizations must serve both Manatee and Sarasota with these funds. There is no match required with this funding. There is no admin available to applicants of this funding.

Legal and Additional Submission Requirements

Appeals: Applicants may appeal decisions, in writing, within 2 days of the project selection notification date. Appeals must be submitted to Chris Johnson, CEO, at chris@suncoastpartnership.org and must be received by 5:00 pm on Friday, May 7th, 2021. The review committee shall have three (3) business days to review the appeal and an additional two (2) business days to provide a written response to the applicant. Please note: appeals may not be made based on any additional information not provided in the original application nor can they be made in objection to the amount of funding allocated.

Eligibility: Private provider organizations, who are a 501(c)3 or 501(c)4, with a presence and office space in Sarasota and Manatee Counties are eligible to submit proposals in response to this RFP. Individuals and any entity that is not a duly formed business entity are ineligible to participate. Respondents must provide proof of nonprofit status by furnishing a copy of the Internal Revenue Service (IRS) Determination Letter. Additionally:

- Respondents must have a minimum of one (1) year demonstrated experience working within a homeless response system;
- Must have a policy and demonstrate commitment to a practice of non-discrimination as it relates to the operation of the organization and service delivery, on the basis of race, creed, color, religion, gender, age, national origin, physical or mental health, sexual orientation or any characteristic protected by law.
- Must comply with applicable federal, state and municipal laws and regulations.
- Must actively participate in the Continuum of Care with membership in good standing, 211 with organization profile up to date, Oneby1 Coordinated Entry System, and the Community Services Information System (CSIS) or a plan to meet these requirements if proposal is selected. All these components must be in place prior to any contracting and acceptance of funds.
- Must demonstrate financial stability to be able to float a project/program on the front end or back end of a contracting period as may be required. This is to ensure that program participants are adequately supported to maintain stability and to meet any contract obligations and/or expectations for the CoC.

There may, or may not be, additional eligibility requirements pursuant to respective funding sources.

Format: Proposals must be single spaced on 8-1/2 x 11-inch paper using size 12pt Times New Roman Font and 1-inch margins. No more than one page of text may be placed on one sheet of paper; i.e., you may not shrink pages to get two or more on a page. Shrunken pages, or pages where a minimized/reduced

font are used, will be counted as multiple pages. All pages **must** be numbered, including attachments to ensure proper assembly of the proposal if printed. Attachments will not count toward the proposal page maximum (four pages for PART A and six pages (or up to 8 for multiple funds of Rapid Rehousing) for each project submitted including PARTS B & C.)

General Disclaimer: While the Review and Ranking Committee, Suncoast Partnership, and the CoC Leadership Council has made every effort to outline basic requirements such as eligibility, all selected projects will be subject to the formal funding guidelines and requirements of each individual funding source. This may include a number of items such as use of specific forms when utilizing funds, organizational policies regarding conflict of interest, strict written standards on client confidentiality, and standards for data and information security and standards. Selected applicants must be willing and able to perform as required.

The review and ranking committee reserves the right to select a lower ranked project in order to ensure adequate geographic representation for our Continuum of Care.

Proposal Pieces Required: The following list of items must be submitted for the RFP to be considered complete:

- Application Checklist signed/dated by CEO, Executive Director, or designee
- Cover Sheet
- Executive Summary-Proposals must include a high-level summary, not exceeding one (1) page
- Main Proposal – No more than four pages for PART A and six pages for each project submitted including PARTS B & C, unless applying for multiple funds under Rapid Rehousing.
- Agency Fiscal Assessment
- Copy of any Memorandum of Understanding (MOU) or other formal agreements outlining relationships for the express purpose of collaboration with other organizations for this proposal.
- List of agencies that will be partners or subcontractors to assist in carrying out the proposed program description, if any. Describe their respective roles and your quality assurance plan.
- Copy of fiscal management policies
- Copy of 501(c)3 or 501(c)4 status
- Copy of management letter or summary from the most recent audit
- List of Board of Directors
- Organizational chart for the proposed project including executive level structure
- Evidence of good standing with the State of Florida
- Copy of any program policies and service delivery standards applicable to areas of service in which you are requesting funding

A logic model is optional and would be considered an attachment, not part of the page limit.

Submissions: Proposals must be submitted as described in the Timeline section. All submissions will receive a confirmation email upon receipt of the proposal by Suncoast Partnership; please be sure to send with a read receipt request as well.

Evaluation and Scoring (See Attachments for detail):

Criteria	Percentage
Agency Experience and Capacity	15%
CSIS System Performance	30%
Quality of Proposed Project	30%
Oneby1 Coordinated Entry	25%

Appendices & Attachments

Appendix A:	Application Checklist
Appendix B:	Cover Sheet
Appendix C:	Sample Budget Worksheet
Appendix D:	CSIS
Appendix E:	Agency Fiscal Assessment

Attachment 1:	Housing First Principles and Quick Check
Attachment 2:	Scoring Rubric – Diversion and Early Intervention
Attachment 3:	Scoring Rubric – Emergency Shelter
Attachment 4:	Scoring Rubric – Homeless Prevention
Attachment 5:	Scoring Rubric – Rapid Rehousing
Attachment 6:	Resources

Appendix A

Application Checklist

- ___ Cover Sheet
- ___ Executive Summary
- ___ Agency Qualifications (PART A)
- ___ Project detail and narrative (PART B)
- ___ Budget (PART C)
- ___ Budget narrative (PART C)
- ___ Agency Fiscal Assessment
- ___ Copy of any Memorandum of Understanding (MOU) or other formal agreements outlining relationships for the express purpose of collaboration with other organizations for this proposal
- ___ List of agencies that will be partners or subcontractors to assist in carrying out the proposed program description, if any
- ___ Copy of fiscal management policies
- ___ Copy of 501(c)3 or 501(c)4 determination letter
- ___ Copy of management letter or summary from the most recent audit
- ___ List of Board of Directors
- ___ Organizational chart for the proposed project including executive level structure
- ___ Evidence of good standing with the State of Florida
- ___ Program standards, policies, procedures, and/or guidelines for which you are applying for
- ___ Logic model (optional)

Signature: _____

Date: _____

Appendix B

Manatee/Sarasota Continuum of Care Project Proposal Cover Sheet

Legal Name of Agency: _____

Project Name(s) if applicable: _____

Agency Address: _____

City, State, Zip: _____

Federal Identification Number (9- Digit #): _____

Website: _____

Total Funds Requested: _____

Number to be Served by Service/Fund: _____

Please include detail on service area, amount requested, and specify funding type where applicable:

Grant Contact Person and Title: _____

Phone Number: _____

E-mail Address: _____

Authorized Signer for the Organization: _____

Appendix C

Budget Worksheet **Sample**

CoC Agency	2021-2022
Revenue	Budget
Sarasota County	
Manatee County	
CoC	
ESG	
Contributions - General	
Special Events	
Program Service Fees	
Membership Dues	
In Kind donation(s)	
Total Revenue	
Expenses	
Compensation:	
Wages/Salaries	
Employee Benefits	
Payroll Taxes	
Total Compensation	
Non-Compensation:	
Professional Fees/Contracts	
Dues/Subscriptions	
Equipment	
Occupancy	
Insurance	
Legal Services	
Office Expenses	
Outreach/Public Relations	
Printing	
Telephone/Internet	
Local Travel	
Conferences/Meetings/Trainings	
Utilities	
In Kind donation(s)	
Expense Total	
Surplus or (Deficit)	

Appendix D

* For the CSIS system performance section, data will be pulled from CSIS (HMIS) by the Suncoast Partnership. If you have not worked within the Sarasota/Manatee CoC CSIS (HMIS) but have entered data into another Homeless Management Information System, you may provide comparable reports from that system. For assistance with this, please contact the Chief Information Officer, 941-955-8987, extension 101 or brandon@suncoastpartnership.org. If you have not previously entered information into the Suncoast Partnership Homeless Management Information System, or another Continuum of Care HMIS system, please provide alternative program performance reports or grant outcome reports to demonstrate your performance.

The maximum number of points an organization who has not previously entered data into HMIS can receive is 15 points.

For organizations applying for funding in system areas where they have no historical CSIS/HMIS data for scoring the CSIS section of the RFP, Suncoast Partnership will pull report data for project types where the outcomes are most closely aligned with the project type being applied for. For example, if an agency applying for Homeless Prevention funds does not have a Homeless Prevention project in CSIS/HMIS, another project type where permanent housing is the primary outcome goal would be substituted.

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Appendix E

AGENCY FISCAL ASSESSMENT

The Chief Financial Officer or someone of comparable responsibility should complete this assessment, and the agency's Board Chair or Board Treasurer should certify the information. Please answer each question by checking Yes or No. Each section has space to add additional comments and explain any No responses. This information will be used to determine the agency's level of sophistication with regard to financial management.

A. BUDGETS

Yes or No

- _____ 1. Are formal budgets adopted by the governing board and recorded in the minutes?
- _____ 2. Are the budgets prepared in sufficient detail to provide a meaningful tool with which to identify and monitor subsequent performance?
- _____ 3. Are budgets routinely compared to actual revenues and expenditures and significant differences investigated?
- _____ 4. Are the results of the budget comparison (budget to actual) communicated to the Board of Directors on a regular basis?

Additional comments/explain any NO responses:

B. CASH

Yes or No

- _____ 1. Does the governing body authorize all bank accounts and check signatories?
- _____ 2. Are cash receipts entered in books of original entry by persons independent of the collection and deposit preparation functions?
- _____ 3. Are all disbursements, except petty cash disbursements, made by check?
- 4. Check Preparation:
 - _____ a. Are checks prepared by specific employees who are independent of voucher/invoice approval?
 - _____ b. Is there a clearly defined approval process and does all supporting documentation accompany checks presented for a signature?
 - _____ c. Are all supporting documents properly canceled at time of signature to prevent duplicate payment?
 - _____ d. Are all checks pre-numbered, blank stock controlled, used in numerical sequence, accounted for in numerical sequence, and reconciled to the check register?

- _____ e. Are checks required to be countersigned, or have dollar limits been established for single signature checks?
- _____ f. Are authorized check signers and the custody of checks after signature, independent of all payable, disbursement, cash receiving and general ledger functions?
- _____ 5. If check signing machines are used, are signature plates adequately safeguarded, used in the presence of the custodian, and controlled by using numbering devices?
- _____ 6. Bank Account and Statements
 - _____ a. Does a responsible individual (e.g., the Executive Director, CEO, etc.) receive the bank statements unopened from the banks?
 - _____ b. Are bank accounts reconciled within a timely specified period after the end of each month?
 - _____ c. Are reconciliations made by someone other than persons who participate in the receipt disbursement of cash?
 - _____ d. Are reconciliations reviewed by a responsible official?

Additional comments/explain any NO responses:

C. REVENUES AND EXPENDITURES

Yes or No

- _____ 1. Has an individual(s) been designated the responsible party for assuring compliance with the terms and conditions of all grants, restricted contributions, endowments, etc., received by the agency?
- _____ 2. Does an adequate system exist to allow for the allocation of costs applicable to various programs, funding sources, and other functions?
- _____ 3. Are purchases made in accordance with established requirements of the governing board and of funding sources?
- _____ 4. Is the purchasing function performed by personnel independent of receiving and shipping functions, payables and disbursing functions, and governing board members?
- _____ 5. Do purchase orders require independent approval that the expenditure is within budget of funding source restrictions?
- _____ 6. Do adequate procedures exist to ensure that goods for which payment is made have been received, and that the goods are verified by someone other than the individual approving payment?

Additional comments/explain any NO responses:

D. PAYROLL

Yes No

- _____ 1. Do employees complete and sign attendance and time records?
- _____ 2. Are persons preparing the payroll independent of other payroll duties (e.g., timekeeping, distribution of checks, etc.), and is their access to other payroll data or cash restricted?
- _____ 3. Is the payroll subject to final approval by a responsible agency official before payment is made?
- _____ 4. Are payroll checks drawn on a separate clearing account and is the account reconciled by someone independent of all payroll transaction processing activities?
- _____ 5. Are employee time records maintained in sufficient detail, and does an adequate system exist to allow for allocations of payroll costs to the proper accounts, programs, funding sources, and other functions?

Additional comments/explain any NO responses:

E. FINANCIAL REPORTING

Yes No

- _____ 1. Are the final review and approval of financial reports segregated from the responsibility for preparation of the reports?
- _____ 2. Are the principal accounting, treasury, and custody functions segregated?
- _____ 3. Are the necessary record keeping procedures in place to ensure that financial reports are accurate and filed in a timely manner?
- _____ 4. Does the accounting system provide for accumulating and recording expenditures by award or grant and by cost category as shown in the budget?
5. Audits
- _____ a. Has the agency been independently audited during the past two years?
- _____ b. If so, have reports been reviewed?
- _____ c. Was a Management Letter issued?
- _____ 6. Do procedures exist to monitor compliance with financial reporting requirements, use of funds and other conditions in accordance with grant terms, and timely billing of amounts due under grants?
- _____ 7. Is grant activity accounted for so that it can be separated from the accounting for activities funded from all other sources?

- _____ 8. Are reconciliations of the grant financial reports with supporting accounting records prepared, reviewed, and approved by a responsible agency official before filing?
- _____ 9. Are procedures in place to identify and preclude charging expenditures to programs which are disallowed by the grant?
- _____ 10. If the agency provides social services under governmental programs, does a responsible member of management review and approve the provision of services to ensure that recipients are eligible under specific program requirements?

Additional comments/explain any NO responses:

F. AGENCY RESERVES AND CAPACITY

Please describe how your agency ensures continuation of services when there may be a gap in contracting or when services may be required beyond the contract period.

Completed by: _____

Title: _____

Signature: _____

Date: _____

Certified by: _____

Title: _____

Signature: _____

Date: _____

Attachment 1

HOUSING FIRST

Housing First is a proven approach in which people experiencing homelessness are offered permanent housing with few to no treatment preconditions, behavioral contingencies, or barriers. It is based on overwhelming evidence that all people experiencing homelessness can achieve stability in permanent housing if provided with the appropriate levels of wrap-around services. Study after study has shown that Housing First yields higher housing retention rates, reduces the use of crisis services and institutions, and improves people's health and social outcomes. (www.USICH.gov)

For more on Housing First: <http://endhomelessness.org/wp-content/uploads/2016/04/housing-first-fact-sheet.pdf>

Is your project Housing First?

For your homeless response service system to work the most efficiently and effectively, individual programs must embrace a Housing First approach.

Quick Screen: Does Your Project Use Housing First Principles?

1. Are applicants allowed to enter the program without income?
2. Are applicants allowed to enter the program even if they are not “clean and sober” or “treatment compliant”?
3. Are applicants allowed to enter the program even if they have criminal justice system involvement?
4. Are service and treatment plans voluntary, such that tenants cannot be evicted for not following through?

Attachment 2

Scoring Rubric – Diversion and Early Intervention	Max Points
<p>Agency Experience and Capacity</p> <p>Applicants demonstrating extensive experience in administering federal, state and municipal funds, and providing the proposed service and/or serving the proposed population, with demonstrated fiscal stability to maintain operations, will receive up to 15 points.</p>	15
<p>Project Quality</p> <p>Each application will be scored on the overall quality of the project, and the extent to which the applicant can clearly demonstrate the following:</p> <ul style="list-style-type: none"> ▪ <u>Housing First</u>: Applicants may receive up to 5 points based on the extent to which they have followed and will follow a Housing First Model/Low Barrier approach. ▪ <u>Collaboration</u>: Projects with specific referenced collaborations that include either MOU’s or other letters of documentation demonstrating collaborative efforts will receive up to 5 points. ▪ <u>Low Barrier</u>: Projects demonstrating Low Barriers to program admission and flexible participation policies designed to retain program participants will receive 5 points. ▪ <u>Leverage Impact</u>: Projects demonstrating that they are scalable relating to amount of funds available and have matching funds or in-kind services to maximize impact and support the project proposed will receive up to 5 points. ▪ <u>Understanding</u>: Projects demonstrating a clear understanding of the community goals, intended outcomes of this service area in the community homeless crisis response system, and a commitment to best practice service delivery, in a client centered manner, that works towards a community where homelessness is rare, brief, and non-recurring may receive up to 10 points. 	30
<p>Oneby1 Coordinated Entry</p> <p>To receive maximum points, applicants must demonstrate and/or clearly show a commitment to Housing First, the Oneby1 Coordinated Entry System, and collaborating with community partners to ensure our community goal of effectively ending homelessness.</p>	25
<p>CSIS/HMIS – System Performance Measures</p> <p>Data Quality – Up to 10 points Data Consistency – Up to 10 points Data Entry Timeliness – Up to 10 points</p>	30
TOTAL POSSIBLE POINTS for PROJECTS	100

Attachment 3

Scoring Rubric – Emergency Shelter	Max Points
<p>Agency Experience and Capacity</p> <p>Applicants demonstrating extensive experience in administering federal, state and municipal funds, and providing the proposed service and/or serving the proposed population, with demonstrated fiscal stability to maintain operations, will receive up to 15 points.</p>	15
<p>Project Quality</p> <p>Each application will be scored on the overall quality of the project, and the extent to which the applicant can clearly demonstrate the following:</p> <ul style="list-style-type: none"> ▪ <u>Housing Focused</u>: Applicants may receive up to 10 points based on the extent to which they demonstrate a housing focused shelter model. ▪ <u>Collaboration</u>: Projects with specific referenced collaborations that include either MOU’s or other letters of documentation demonstrating collaborative efforts will receive up to 5 points. ▪ <u>Low Barrier</u>: Projects demonstrating Low Barriers to program admission and flexible participation policies designed to retain program participants will receive 5 points. ▪ <u>Understanding</u>: Projects demonstrating a clear understanding of the community goals, intended outcomes of this service area in the community homeless crisis response system, and a commitment to best practice service delivery, in a client centered manner, that works towards a community where homelessness is rare, brief, and non-recurring may receive up to 10 points. 	30
<p>Oneby1 Coordinated Entry</p> <p>To receive maximum points, applicants must demonstrate and/or clearly show a commitment to Housing First and working in the Oneby1 Coordinated Entry System.</p>	25
<p>CSIS/HMIS – System Performance Measures</p> <p>Data Quality – Up to 5 points Data Consistency – Up to 5 points Data Entry Timeliness – Up to 5 points Percentage of clients served that have an Access Point for Coordinated Entry – Up to 5 points Average length of stay – Up to 5 points Percentage of positive outcomes – Up to 5 points</p>	30
TOTAL POSSIBLE POINTS for PROJECTS	100

Attachment 4

Scoring Rubric – Homeless Prevention	Max Points
<p>Agency Experience and Capacity</p> <p>Applicants demonstrating extensive experience in administering federal, state and municipal funds, and providing the proposed service and/or serving the proposed population, with demonstrated fiscal stability to maintain operations, will receive up to 15 points.</p>	15
<p>Project Quality</p> <p>Each application will be scored on the overall quality of the project, and the extent to which the applicant can clearly demonstrate the following:</p> <ul style="list-style-type: none"> ▪ <u>Housing First</u>: Applicants may receive up to 5 points based on the extent to which they have followed and will follow a Housing First Model/Low Barrier approach. ▪ <u>Collaboration</u>: Projects with specific referenced collaborations that include either MOU’s or other letters of documentation demonstrating collaborative efforts will receive up to 5 points. ▪ <u>Low Barrier</u>: Projects demonstrating Low Barriers to program admission and flexible participation policies designed to retain program participants will receive 5 points. ▪ <u>Leverage Impact</u>: Projects demonstrating that they are scalable relating to amount of funds available and have matching funds or in-kind services to maximize impact and support the project proposed will receive up to 5 points. ▪ <u>Understanding</u>: Projects demonstrating a clear understanding of the community goals, intended outcomes of this service area in the community homeless crisis response system, and a commitment to best practice service delivery, in a client centered manner, that works towards a community where homelessness is rare, brief, and non-recurring may receive up to 10 points. 	30
<p>Oneby1 Coordinated Entry</p> <p>To receive maximum points, applicants must demonstrate and/or clearly show a commitment to Housing First, the Oneby1 Coordinated Entry System, and collaborating with community partners to ensure our community goal of effectively ending homelessness.</p>	25
<p>CSIS/HMIS – System Performance Measures</p> <p>Data Quality – Up to 5 points Data Consistency – Up to 5 points Data Entry Timeliness – Up to 5 points Permanent exit destinations at program exit – Up to 5 points Households with permanent housing at exit remain stably housed at the one-year mark -Up to 5 points Households have an increase in income from project entry to project exit – Up to 5 points</p>	30
TOTAL POSSIBLE POINTS for PROJECTS	100

Attachment 5

Scoring Rubric – Rapid Rehousing	Max Points
<p>Agency Experience and Capacity</p> <p>Applicants demonstrating extensive experience in administering federal, state and municipal funds, and providing the proposed service and/or serving the proposed population, with demonstrated fiscal stability to maintain operations, will receive up to 15 points.</p>	15
<p>Project Quality</p> <p>Each application will be scored on the overall quality of the project, and the extent to which the applicant can clearly demonstrate the following:</p> <ul style="list-style-type: none"> ▪ <u>Housing First</u>: Applicants may receive up to 5 points based on the extent to which they have followed and will follow a Housing First Model/Low Barrier approach. ▪ <u>Collaboration</u>: Projects with specific referenced collaborations that include either MOU’s or other letters of documentation demonstrating collaborative efforts will receive up to 5 points. ▪ <u>Low Barrier</u>: Projects demonstrating Low Barriers to program admission and flexible participation policies designed to retain program participants will receive 5 points. ▪ <u>Leverage Impact</u>: Projects demonstrating that they are scalable relating to amount of funds available and have matching funds or in-kind services to maximize impact and support the project proposed will receive up to 5 points. ▪ <u>Understanding</u>: Projects demonstrating a clear understanding of the community goals, intended outcomes of this service area in the community homeless crisis response system, and a commitment to best practice service delivery, in a client centered manner, that works towards a community where homelessness is rare, brief, and non-recurring may receive up to 10 points. 	30
<p>Oneby1 Coordinated Entry</p> <p>To receive maximum points, applicants must demonstrate and/or clearly show a commitment to Housing First, the Oneby1 Coordinated Entry System, and collaborating with community partners to ensure our community goal of effectively ending homelessness.</p>	25
<p>CSIS/HMIS – System Performance Measures</p> <p>Data Quality and Consistency – Up to 5 points Data Entry Timeliness – Up to 5 points Positive outcomes either at exit or with move in dates during participation – Up to 5 points Total days from project entry to move in date being from 30 to 60 days -Up to 5 points Households with permanent housing at exit remain stably housed at the one-year mark -Up to 5 points Households have an increase in income from project entry to project exit – Up to 5 points</p>	30
TOTAL POSSIBLE POINTS for PROJECTS	100

Attachment 7

The links below offer information about research, best practices, policies, and real-world examples for solutions to effectively end homelessness. They may provide you with additional insight and information in developing your proposal. It is provided as an informational service only.

Ending Homelessness – Proven Solutions

<https://endhomelessness.org/ending-homelessness/solutions/>

Ending Homelessness – Good Policy

<https://endhomelessness.org/ending-homelessness/policy/>

The Role of Emergency Shelter in Diversion

<https://endhomelessness.org/resource/role-emergency-shelter-diversion/>

Get Ready for the Shift to Low-Barrier, Housing-Focused Shelter

<https://endhomelessness.org/resource/get-board-ready-shift-low-barrier-housing-focused-shelter/>

To End Homelessness for Individual Adults, We Need Greater Investment in Targeted Rapid Rehousing

<https://endhomelessness.org/resource/end-homelessness-individual-adults-need-greater-investment-targeted-rapid-re-housing/>

The Center for Evidence-based Solutions to Homelessness

A new resource dedicated to synthesizing and explaining the key research insights needed to end homelessness. The National Alliance partnered with ABT Associates to build [a collection of research briefs](#) that cover key areas in the study of homelessness. It can be searched and accessed [here](#). Research briefs on the following topics are currently available or scheduled for publication in the coming months:

- [Children and families](#)
- [Chronic homelessness](#)
- [Criminal justice reentry](#)
- [Homeless services system](#)
- [Homelessness prevention](#)
- [Permanent supportive housing](#)
- [Rapid Rehousing](#)
- [Rental housing subsidies and homelessness](#)
- [Trends and patterns of homelessness](#)
- [Veterans](#)
- [Youth](#)

Housing Focused Sheltering: Thoughts from OrgCode

[Housing Focused Sheltering November 21 2017.docx \(d3n8a8pro7vhmx.cloudfront.net\)](#)

USICH: What does ending homelessness mean? And Solutions

[What Does Ending Homelessness Mean? | United States Interagency Council on Homelessness \(USICH\) Solutions | United States Interagency Council on Homelessness \(USICH\)](#)